

Annual Workplan 2023 (JANUARY TO JUNE 2023)

Project Title:	National Initiative for Sustainable Development Goals/ Mainstreaming, Acceleration and Policy Support (MAPS) for Sustainable Development Goals
OPIV/Country Programme Outcome:	<p>UNSDCF Outcome 1: By 2027, the people in Pakistan, especially women, children, the most vulnerable and marginalized, have increased access to fundamental rights, gender equality and fundamental freedom through inclusive, accountable, effective, and evidence-driven governance systems and rule-of-law institutions at all levels of government, contributing to good governance and stability.</p> <p>UNSDCF Outcome 4: Gender equality and women's empowerment: By 2027, more women and girls at greatest risk of being left behind are able to benefit from and contribute to an environment in which they are empowered to exercise their fundamental rights, agency and decision-making power over all aspects, towards lives free from all forms of discrimination, violence and harmful practices.</p>
Country Programme Output:	<p>Output 1.1. Open, agile, accountable, and future-ready governance institutions and systems in place to co-create and deliver solutions to accelerate transparent and equitable service delivery and SDG achievement</p> <p>Output 1.3 (IRRF E.3). Public and private financing and investment mechanisms mobilized for climate solutions and achievement of the SDGs</p> <p>Output 4.1. Empowerment of women, girls, transgender persons, and vulnerable groups; Institutional leadership promoted through gender-responsive policies, programmes, strategies & instruments; Provision of public & private financing; Institutional development & strengthening.</p>
Project Outputs	<p>Output 1: Plans, Policies and Resource Allocation Aligned to 2030 Agenda.</p> <p>Output 2: SDGs monitoring, and reporting strengthened</p> <p>Output 3: Financing flows are increasingly aligned with 2030 Agenda</p> <p>Output 4: Innovative approaches applied to accelerate progress on priority SDGs</p>
Implementing Partner:	UNDP
Responsible Parties:	UNDP

Project Brief Description

In September 2015, national governments across the world adopted the 2030 Agenda for Sustainable Development. This global "plan of action for people, planet and prosperity" is anchored on 17 Sustainable Development Goals (SDGs), the agenda's monitoring framework that captures universal aspirations across three dimensions of sustainable development: economic and social development and environmental protection.

The National Initiative on the 2030 Agenda ("Mainstreaming, Accelerating and Policy Support for SDGs in Pakistan") supports the Government of Pakistan at national and provincial level in localizing the Agenda and in creating an enabling environment for its implementation. The Project has four interlinked, mutually reinforcing outputs: 1) Plans, Policies and Resource Allocation Aligned to 2030 Agenda; 2) SDGs monitoring and reporting strengthened; 3) Financing flows are increasingly aligned with 2030 Agenda; and 4) Innovative approaches applied to accelerate progress on priority SDGs.

Since 2016, After adopting SDGs as the country's National Development Agenda in 2016, the Government of Pakistan with technical support from UNDP launched "National Initiative for Sustainable Development Goals" (NISDGs) project to institutionalize and localize SDGs in Pakistan. By leveraging intergovernmental partnerships, UNDP through SDG support units, institutionalized mechanisms to facilitate and monitor the implementation of the SDGs, developed national and subnational SDGs prioritization frameworks, mainstreamed SDGs in local development plans and strategies, strengthened coordination, data eco systems and capacities to improve SDGs monitoring and reporting.

UNDP Programme Period: 2023- 2027

Atlas/Project ID: 00093481

Atlas Output ID: 00097681

Start date: 1st September 2016End Date: 30th JUNE 2023

PAC Meeting Date: 23 February 2016

Project Board Meeting Date: TBD

Budget 2023: USD 36,537

Total allocated resources: USD 36,537

Regular (UNDP TRAC1) USD 36,537

Govt of Pakistan USD 0

DocuSigned by:

03-Jan-2023

Agreed by UNDP (RR/DRR):

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<p>The target for year 2023 has been set again at scale 4 (Largely) to further strengthen these institutional structures for strategic oversight, policy coherence and horizontal and vertical coordination.</p> <p>Description of progress against baseline and target: Multiple Institutional structure have been created within the government including NEC- Subcommittee on SDGs, NEC working group on data standardization, SDGs Focal Persons in all ministries, Parliamentary SDGs Taskforces, and State Steering & Districts Coordination Committees on SDGs at the federal level, and in AJ&K and GB, for strategic oversight, policy coherence and horizontal and vertical coordination. In 2023, the focus will be on strengthening these structures/institutions for improved learning, coordination, and policy guidance for current and future course of action.</p>										
<p>Indicator 1.2: Extent to which SDGs frameworks at national/subnational level are developed and planning tools are SDG aligned</p> <p>Scale:</p> <ol style="list-style-type: none"> Not adequately (up to 25%): No SDG Action plans/frameworks at sub-national level are in place Very Partially (26-50%): Some SDG Action plans/frameworks at sub-national level are in place Partially (51-75%): SDG Action plan/frameworks at national/sub-national level established, and development plans are not SDGs aligned Largely (75% and above): SDG Action plan/frameworks at national/sub-national level established and development plans are partially SDGs aligned 	<p>Activity result 1.2.1 National and Provincial SDG frameworks formulated including establishing baselines, setting local targets, and identifying priorities (Atlas Activity # 2)</p>									
	<p>Action 1.2.1a *Development of district development plans and M&E Frameworks for 20 most deprived district</p>	X	X			UNDP	GoP		72100 – Contractual Services Companies	*\$86,000
	<p>Action 1.2.1b Implementation of National Gender Policy Framework (research, advocacy, and capacity building)</p>	X	X			UNDP	GoP		71300 – Local Consultants	\$0

<p>Baseline 1.2:1 At the start of the project there was no SDG action plans or frameworks exist at the national level and the baseline was at scale 1 (Not adequately).</p> <p>Target 1.2: 3 At the current stage, the achievement remains at level 4 (largely), National and provincial SDG framework have been developed and approved. However, so far planning tools, plans, strategies and policies are partially aligned with SDGs. Therefore, the target is set at scale 4 (Largely) to align planning tools, plans, policies and strategies to Agenda 2030.</p> <p>Description of Progress against Baseline and Target: National, provincial, and AJK SDGs Frameworks have been developed and approved. GB SDGs framework is in progress. In 2023, the project will be focusing on developing AJK SDGs implementation plan and M&E framework, implementation of National gender framework, GB youth employment strategy and women empowerment policy. Moreover, MoPD&SI and UNDP will emphasize more on evidence informed policy and planning by conducting multiple research/case studies on priority SDGs as reflected in Pakistan SDGs Framework. Research/case studies topics will be decided mutually by UNDP and MoPD&SI.</p>	<p>Action 1.2.1c Development of GB youth employment strategy aligned with Youth Development Framework of <i>Kamyab Jawan</i> Program</p>	X	X			UNDP	GoP	71300 Local Consultants	\$0
	<p>Action 1.2.1d Development of GB women empowerment policy aligned with National Gender Policy Framework</p>	X	X			UNDP	GoP	71300 Local Consultants	\$0
	<p>Action 1.2.1e Evidence based analysis on different social, environmental, and economic issues to influence policies</p>	X	X			UNDP	GoP	71300 Local Consultants	\$0
<p>Indicator 1.3: Extent to which key stakeholders have enhanced awareness and understanding of SDGs</p> <p>Scale:</p>	<p>Activity result 1.3.1 Technical and institutional mechanisms strengthened for SDG planning and implementation. (Atlas Activity # 2)</p>								

<p>1. Not adequate (up to 25%): No knowledge/understanding of SDGs amongst all relevant stakeholders</p> <p>2. Partial (26-50%): Limited understanding of SDGs</p> <p>3. Moderate (51-75%): Stakeholders have decent understanding of the SDGs</p> <p>4. Significant (75% and above): Extensive and in-depth understanding of SDGs amongst 50% or more of government and non-government stakeholders</p> <p>Baseline 1.3: 1 At the project start time the baseline value of this indicator was at scale 1 (Not Significant) with all relevant stakeholders having no or limited knowledge and understanding about SDGs.</p> <p>Target 1.3: 4. Significant Currently the achievement is at scale 3 (moderate) with stakeholders having some knowledge and understanding of SDGs. However, more efforts are required to develop extensive and in-depth understanding of SDGs' targets and indicators. Therefore, target for 2023 is set at scale 4 (significant) to raise awareness and enhance the knowledge of more than 75% of public and private stakeholders at the national and regional level (GB & AJ&K) through targeted outreach, advocacy and awareness raising campaigns activities.</p> <p>Description of Progress against Baseline and Target: Moderate progress has been made so far in this regard through different awareness and advocacy initiatives, including awareness sessions, videocast series, Newsletter (electronic and print) and social media handlers activated and utilized. In 2023, a comprehensive advocacy/awareness raising program/campaign will be launched focusing on developing in-depth understanding of public and private stakeholders on SDGs' targets and indicators. Moreover, SDGs conferences/dialogues will be organized with political parties, civil society, private sector, academia and thinktank to enhance awareness and improve coordination.</p>	<p>Action 1.3.1A Capacity strengthening sessions with federal and provincial Bureau of Statistics</p>	x	x			UNDP	GoP	75700 - Training, Workshops and Conferences	\$0	
	<p>Activity result 1.3.2 Advocacy undertaken for enhanced awareness about SDGs of multiple stakeholders including government, UN agencies, academia, research, and statistical institutions. (Atlas Activity # 2)</p>									
	<p>Action 1.3.2a National Sustainable Development Score Card</p>	X	X			UNDP	GoP	71300 Local Consultants	\$0	
	<p>Action 1.3.2b SDGs Awareness Campaigns</p>	X	X			UNDP	GoP	75700 Training, Workshops and Conferences 74200 Designing & Printing	\$0	
	<p>Action 1.3.2c SDGs conferences/dialogues-political parties, civil society, private sector, academia, thinktank</p>	X	X			UNDP	GoP	75700 Training, Workshops and Conferences	\$0	

	Action 1.3.2d Designing, Printing and dissemination-research, advocacy, and communication materials	X	X			UNDP	GoP	74200 Designing & Printing	\$0
Output 2: SDGs monitoring, and reporting strengthened Indicator 2.1: Extent to which framework for monitoring and reporting on SDGs is developed and implemented Scale: 1. Not adequately (up to 25%) No assessment of data gaps existing for monitoring of SDGs. 2. Very Partially (26-50%): A thorough assessment of data gaps for all SDG indicators in consultation with relevant stakeholders 3. Partially (51-75%): Baselines and targets established for prioritized SDG indicators 4. Largely (75% and above): Tools developed to collect data and report progress Baseline 2.1: 1 The baseline value of this indicator at the time of project start was at scale 1 (Not adequately) showing that no data gap exercise/assessment was done, and no M&E framework developed for monitoring and evaluation of the project. Target 2.1: 3 The current achievement against this indicator stands at scale 3 (partially) and the target set for 2023 is at scale 4 (largely) to prepare national SDGs data gap report of 2023. Moreover, SDGs	Activity result 2.1.1 Data gaps for SDGs indicators analyzed and recommendations to address gaps proposed. (Atlas Activity # 3)								
	Data Gap report 2023 will be developed by Federal, GB and PAK SDGs Units.								
	Activity Result 2.1.2 Baseline established, and development of online Dashboard initiated to report and track progress towards SDGs (Atlas Activity # 3)								
	Action 2.1.2a Upgrade SDGs dashboard and website	X	X			UNDP	GoP	72100 - Contractual Services Companies	\$0

<p>dashboard and index will be upgraded to monitor/track and review progress on goal, targets, and indicators.</p> <p>Description of Progress against Baseline and Target: In 2021 a data gap study was conducted at AJ&K and GB to assess the data echo system of SDGs to identify gaps in data availability against SDGs indicators and its reporting mechanism. National data gap analysis will be done in 2023 and SDGs dashboard and index will be updates based on revised gap analysis, and SDGs indicators baseline, milestones, and targets. In 2023, the project will generate time series data to develop provincial indexes.</p>									
<p>Output 3: Financing flows increasingly aligned with 2030 Agenda</p> <p>Indicator 3.1: Extent to which performance-based criteria is used for resource allocation at national/ sub-national level.</p> <p>Scale:</p> <ol style="list-style-type: none"> 1. Very Partially - Performance based criteria not in place for resource allocation at national/ sub-national level 2. Partially- Performance based criteria established but not fully used for resource allocation at national/ sub-national level 3. Fully - Performance based criteria fully implemented for resource allocation at national/ sub-national level <p>Baseline 3.1: 1 The value of this indicator at project start was scale 1 (Very Partially) as no performance-based criteria was used for resource allocation at national/ sub-national level.</p> <p>Target 3.1: 3 There is no significant progress on this indicator and value for this indicator remained the same at scale 1 (very partially).</p> <p>The target for 2022 has also been kept very realistic in terms of the progress and the underlying causes of its delay at scale 2 (Partially).</p> <p>Description of Progress against Baseline and Target: There is no significant progress against this indicator since inception. Although the government has performance-based criteria for resource allocation, but it is seldom used. Federal unit has developed an Expenditure Tracking System (module) in FABS SAP system in 2018-2029 to map expenditure tracking of SDGs both development and current. Identification/mapping of cost centers with relevant SDGs goals and indicators are also completed and entered the ETS system for generating reports.</p>	<p>Activity result 3.1.1 Linkages between budgetary and planning frameworks strengthened for effective mainstreaming of SDGs. (Atlas Activity # 4)</p>								
	<p>No activity planed in 2023 under this result.</p>								

<p>Indicator 3.2: Extent to which result-based and inclusive process to inform budget allocation at national and sub-national level</p> <p>Scale:</p> <ol style="list-style-type: none"> 1. Very Partially: Result based, and inclusive process do not adequately inform budget allocation at national and sub-national level 2. Partially: Results-based and inclusive processes partially inform budget allocation at national and subnational level 3. Fully: Results based, and inclusive processes fully inform budget allocation at national and sub-national level <p>Baseline 3.3: 1 The baseline of this indicator at the start of the project stands at scale 1 (Very Partially) though there exist some mechanism at government level for result-based and inclusive process to inform budget allocation at national and sub-national level but is not practiced.</p> <p>Target 3.3: 2 For 2023, the target is set at scale 2 (Partially) to initiate scenario planning and Strategic Forecasting to develop SDGs Financing Framework for Pakistan and identify the financing needs.</p> <p>Description of Progress against Baseline and Target: There is no significant progress on this indicator since inception. However, in 2023 project will prepare a scenario planning and forecasting for priority SDGs. Additionally, with mutual consensus MoPD&SI and UNDP will select priority SDGs targets, and in consultation with relevant Federal, Provincial stakeholders, identify the financing needs for the selected priority SDGs target.</p>	<p>Activity result 3.2.1. Evidence based and inclusive process to inform budget allocation institutionalized for SDGs (Atlas Activity # 4)</p>								
<p>Action 3.2.1A Strategic forecasting for SDGs to determine annual resource requirement for priority SDGs</p>	X	X			UNDP	GoP	71300 Local Consultants	\$0	

<p>Output 4: Innovative approaches applied to accelerate progress on priority SDGs.</p> <p>Indicator 4.1: Extent to which innovative approaches are applied and implemented to accelerate progress towards SDGs</p> <p>Scale:</p> <ol style="list-style-type: none"> Very Partially- No innovative approach developed for SDGs acceleration Partially- Innovative approaches partially developed for SDGs acceleration) Fully- Innovative approaches fully established for SDG acceleration <p>Baseline 4.1: 1 The value of indicator at the start of the project remained at scale 1 (very partially) as no innovative approach was either developed or adopted for SDGs acceleration.</p> <p>Targets 4.1: 2 The current value of this indicator remained the same as its baseline and recorded no significant change. The target for 2023 is set at scale 2 (Partially)</p> <p>Description of Progress against Baseline and Target: There was no significant progress on this indicator, however, in 2023 the project will focus on developing guidelines and strategy to convert Narowal district into SDGs model district and organizing a challenge fund competition to develop innovative solutions to engage youth as SDGs advocates to help accelerate the SDGs implementation in Pakistan through citizen's centered approach.</p>	<p>Activity result 4.1.1 Plans for one pilot district to mainstream SDGs in planning tools and implementation frameworks.</p>								
	<p>Action 4.1.1a Stakeholders' consultations to develop guidelines and strategy to convert Narowal district into SDGs model district</p>	X	X			UNDP	GoP	75700 – Training Workshops and Conferences	\$0
	<p>Activity result 4.1.2 Innovative solutions for acceleration to achieve SDGs adopted. (Atlas Activity # 5)</p>								
	<p>Action 4.1.2a *Organize innovation challenge cups to engage youth as SDGs advocates in different universities</p>	X	X			UNDP	GoP	72100 contractual services Companies	*\$38,000

Project Management (Atlas Activity # 1)	Technical Assistance (staff cost etc.)	x	x	X	x	UNDP	UNDP	71400 – Contractual services individuals	\$36,537
	Operation Component	x	x	x	x	UNDP	GoP	71400 – Contractual services individuals	\$0
							GoP	72000 (IT equipment)	\$0
							GoP	72500 (Office Supplies)	\$0
							GoP	71600 (Travel)	\$0
	Direct Project Costing	x	x	x	x	UNDP	GoP	DPC Payroll (64300)	\$0
							GoP	GOE (74500)	\$0
Subtotal									\$36,537
GMS (3% on Govt)							UNDP		\$
Total									\$36,537

*Activities amounting to USD 124,000 has been initiated in 2022 and will be completed in 2023, the unit staff is supporting the activities.

II. Monitoring Plan 2023

Atlas Project ID: 00093481
Output ID: 00097681

Project Title: National Initiative for Sustainable Development Goals
Output Title: National Initiative for Sustainable Development Goals

Expected Results (Outcomes & Outputs)	Indicators	Baseline	Targets	Data Collection Plan				
				Source/ Method of Collection	Schedule / Frequency	Responsible Staff	Resources (\$)	Risks and Assumptions
<i>Obtained from the CPAP and project Results Frameworks)</i>	<i>Obtained from the CPAP and project Results Frameworks)</i>	<i>At the project start date</i>	<i>At the project end date</i>	<i>Specific publication, evaluation, survey, field observation, interviews, etc</i>	<i>Monthly, quarterly, annually, etc</i>	<i>Staff member responsible for collecting and reporting data</i>	<i>Estimated cost of collecting and reporting data</i>	<i>Any risks or assumptions concerning data collection</i>
<p>UNSDCF Outcome 1: By 2027, the people in Pakistan, especially women, children, the most vulnerable and marginalized, have increased access to fundamental rights, gender equality and fundamental freedom through inclusive, accountable, effective, and evidence-driven governance systems and rule-of-law institutions at all levels of government, contributing to good governance and stability.</p>	<p>UNSDF indicator 5.1. Government effectiveness, rule of law, political stability, and accountability</p> <p>UNSDF Indicator 5.2. Proportion of total government spending on essential services, including health and education</p>	<p>Baseline (2020): Government effectiveness: -0.5 Political stability: -1.85 Rule of law: -0.7 Voice and accountability: -0.88</p> <p>Baseline (2021): 1.1% of GDP on health 2.3% of GDP on education</p>	<p>Target (2027): Government effectiveness: -0.3 Political stability: -1.00 Rule of law: -0.5 Voice and accountability: -0.5</p> <p>Target (2027): Increase by 4%</p>	Ministry of Planning, Development and Special Initiatives (MPD/SI) Pakistan Bureau of Statistics (PBS)	Annual	UNSDF	NA	Government commitment to fully integrate and adopt SDGs into National Development Plans and Budgets
<p>UNSDCF Outcome 4: Gender equality and women's empowerment: By 2027, more women and girls at greatest risk of being left behind are able to benefit from and contribute to an environment in which they are empowered to exercise their fundamental rights, agency and decision-making power over all aspects, towards lives free from all forms of discrimination, violence and harmful practices.</p>	<p>UNSDCF indicator 2.1 Strategic Plan/SDG 5.1.1. Percentage of achievement of legal frameworks in place to promote, enforce and monitor gender equality and non-discrimination on the basis of sex in the areas of: a) Public life b) Violence against</p>	<p>Baseline (2018): a) Public Life 50% b) Violence against women 75% c) Employment & economic benefit 10% d) Marriage and family 54.6%</p>	<p>Target (2027): a) Public Life 60% b) Violence against women 85% c) Employment & economic benefit 20% d) Marriage & Family 65%</p>	UNDP/UN-Women, National Commission for Status of Women,				

	women c) Employment and economic benefits d) Marriage and family							
Output 1.1. Open, agile, accountable, and future-ready governance institutions and systems in place to co-create and deliver solutions to accelerate transparent and equitable service delivery and SDG achievement	CPD Indicator 1.1.2 (IRRF 2.1.3). Number of multi-stakeholder mechanisms to strengthen public sector agility, collaboration, and the co-design, public and private financing and delivery of solutions for sustainable development	Baseline (2022): (a) National level: 3 (b) Subnational level: 1	Target (2027): (a) National level: 3 (b) Subnational level: 1	Pakistan Bureau of Statistics, Ministry of Planning, Development and Reform,	Annual	UNSDF Working group	NA	Government commitment to implement the SDGs as priority Plans, policies and resource allocation are fully aligned to 2030 Agenda.
Output 1.3 (IRRF E.3). Public and private financing and investment mechanisms mobilized for climate solutions and achievement of the SDGs	CPD Output 1.3 (IRRF E.3). Public and private financing and investment mechanisms mobilized for climate solutions and achievement of the SDGs	Baseline (2022): a) Policies: 1 b) Regulatory frameworks: 1 c) Institutional frameworks: 1	Target (2027): a) Policies: 2 b) Regulatory frameworks: 2 c) Institutional frameworks: 2					
Output 4.1. Empowerment of women, girls, transgender persons and vulnerable groups; Institutional leadership promoted through gender-responsive policies, programmes, strategies & instruments; Provision of public & private financing; Institutional development & strengthening.	CPD Indicator 4.1.1 (IRRF 6.2.1). Number of measures to advance women's leadership and equal participation in decision-making in: (a) Public institutions (b) Elected positions, including parliaments (c) Judiciary mechanisms providing	a) Public Institution 2 b) Elected positions, including parliaments 3 c) Judiciary 1	a) Public Institution 10 b) Elected positions, including parliaments 10 c) Judiciary 3					

	disaggregated data to monitor progress towards the SDGs: a) Conventional data collection methods (e.g. surveys) b) Administrative reporting systems c) New data sources (e.g. big data)							
Project Output 1 Plans, Policies and Resource Allocation Aligned to 2030 agenda	Indicator 1.1: Extent to which SDGs integrated in existing and new institutional structures	Scale-1 Not adequate ly (up to 50%): At the time of project initiation SDGs were not integrated in the existing government structures	Scale-4 Largely (75% and above):	<ul style="list-style-type: none"> - Minutes of NEC-Subcommittee on SDGs, NEC working group on data standardization, Project Board, SDGs Focal Persons, Parliamentary/Assemblies SDGs Taskforces, and State Steering & Coordination Committees on SDGs at the federal level and in AJ&K and GB, for policy guidance and strategic support. - Policy decisions 	Quarterly	Project Staff/M&E Officer	\$0	Government departments have the capacity to streamline institutional structures to integrate SDG focused development planning.
	Indicator 1.2 Extent to which SDGs frameworks at national/ subnational level are developed and planning tools are SDG aligned	Scale-1 Not adequate ly (upto 25%): No SDG Action plans/frameworks at sub-national level are in place	Scale-4 Partially (51-75%): SDG Action plan/frameworks at national/sub-national level established, and development plans are not SDGs aligned	<ul style="list-style-type: none"> - AJK SDGs implementation plan and M & E framework - Gender researches, advocacy initiatives, and capacity building reports of stakeholders on Gender Mainstreaming - GB youth employment strategy SDG integrated plans and policies. - GB women empowerment policy - Research/Case Studies reports 	Quarterly	Project Staff/M&E Officer	\$0	<ul style="list-style-type: none"> - Government is committed to adapt, localize, and implement SDGs - Government departments have the capacity to implement SDGs development strategies - Government has mainstreamed SDGs agenda in sector strategies and plans - Local development departments receive sufficient allocations and support to better align their plans with SDGs framework
	Indicator 1.3 Extent to which key stakeholders	Scale-1	Scale 3		Quarterly	Project Staff	\$0	<ul style="list-style-type: none"> - Government is committed to adapt, localize and implement SDGs

	have enhanced awareness and understanding of SDGs	Not Significant: No or limited knowledge/understanding of SDGs amongst all relevant stakeholder	Significant: Extensive and in-depth understanding of SDGs amongst 50% or more of government and non-government stakeholders	<ul style="list-style-type: none"> - Reports of Capacity strengthening sessions with federal and provincial Bureau of Statistics - National Sustainable Development Score Card - Records of consultations and awareness raising workshop/sessions/campaigns SDGs - SDGs conferences/dialogues-political parties, civil society, private sector, academia, thinktank - Advocacy material including policy brief, thematic info graphics, documentaries, and IEC material. 				<ul style="list-style-type: none"> - Frequent interactive awareness sessions, campaigns and lobbying with all stakeholders with clear messages on alignment of SDGs with development planning - Support from P&D, other provincial departments and UN agencies
Project Output 2: SDGs monitoring, and reporting strengthened	Indicator 2.1: Extent to which framework for monitoring and reporting on SDGs is developed and implemented	Scale-1 Not adequately (up to 25%) No assessment of data gaps existing for monitoring of SDGs	Scale-4 Largely (75% and above): Tools developed to collect data and report	<ul style="list-style-type: none"> - Data Gap report 2023 - SDG Monitoring Dashboard (Data Portal) - Data reporting-situation analysis 2023 - Provincial and regional (AJ&K and GB) time series data and Indices. - Minutes of NEC-working groups on data standardization 	Quarterly	Project Staff/ M&E Officer	0	<ul style="list-style-type: none"> - Pakistan Bureau of Statistics is willing to improve their system and capabilities to support SDGs data collection and analysis" - Support from Planning Ministry, P&D, other provincial departments and UN agencies.

				- Meeting minutes on consultations among Pakistan Bureau of Statistics, Planning and Development Board and line Departments on baseline data. Final report on baseline and targets				
Project Output 3: Financing flows increasingly aligned with 2030 Agenda	Indicator 3.1: Extent to which performance-based criteria is used for resource allocation at national/ sub-national level.	Scale-1 Very Partially - Performance based criteria not in place for resource allocation at national/ sub-national level	Scale-2 Partially-					-

	<p>Indicator 3.2: Extent to which MIS operational and technical capacity of relevant stakeholders enhanced for effective aid coordination.</p>	<p>scale 1 (Very Partially) though there exist some mechanism at government level for result-based and inclusive process to inform budget allocation at national and sub-national level but is not practiced.</p>	<p>scale 2 (Partially) to initiate scenario planning and Strategic Forecasting to develop SDGs Financing Framework for Pakistan and identify the financing needs.</p>	<ul style="list-style-type: none"> - Strategic forecasting for SDGs to determine annual resource requirement for priority SDGs - Meeting minutes 	Quarterly	Project Officer/ M&E Officer	0	<ul style="list-style-type: none"> - Government is committed to adapt, localize and implement SDGs - Government mainstreams SDGs agenda in sector strategies and plans - Innovative and evidence based- initiatives proposed and financed, that are aligned with SDGs framework - Support from all provincial departments with a lead role by Ministry of planning, development and reform and provincial/regional P&Ds.
	<p>Indicator 3.3: Extent to which result-based and inclusive process to inform budget allocation at national and sub- national level</p>	<p>Scale-1 Very Partially: Result based, and inclusive process do not adequately y inform budget allocation at national and sub- national level</p>	<p>Scale-2 Partially: Results- based and inclusive processes partially inform budget allocation at national and subnational level</p>	<ul style="list-style-type: none"> - Stakeholders' consultations reports - guidelines and strategy to convert Narowal district into SDGs model district - meeting minutes - Report of innovation challenge cup - 	Quarterly y	Project Officer/ M&E Officer	0	<ul style="list-style-type: none"> - Government mainstreams SDGs agenda in sector strategies, planning and budgeting. - Innovative and evidence based- initiatives proposed and financed, that are aligned with SDGs framework - Support from all federal and provincial departments to adopt performance based criteria to use for realistic resource allocation.
<p>Project Output 4: Innovative approaches applied to accelerate progress on priority SDGs</p>	<p>Indicator 4.1 Extent to which innovative approaches are applied and implemented to accelerate progress towards SDGs</p>	<p>Scale-1 Very Partially- No innovative approach developed for SDGs</p>	<p>Scale-2 Partially- Innovative approaches partially developed for SDGs acceleration)</p>	<ul style="list-style-type: none"> - SDGs city guidelines - Minutes of the Meetings/co nsultations with national and internationa l innovation hubs. 	Quarterly	Project Staff/CO	0	<ul style="list-style-type: none"> - Support from the federal ministries, and other district governments and provincial P&D departments - Government welcomes and support innovative solutions and initiatives - Government is committed

				<ul style="list-style-type: none">- Report of innovation challenge- Policy and programmatic decisions on innovative cost- efficient solutions				<ul style="list-style-type: none">- to adapt, localize and implementSDGs- Public and private sectors are committed to ensure financial support
		Acceleration		<ul style="list-style-type: none">- Minutes of the Meetings/consultations with stakeholders to mobilize funds to implement cost efficient- innovative solutions- Communication materials				

V. Management Arrangements

Explain the roles and responsibilities of the parties involved in managing the project.

Please refer to the [Project Document – Deliverable Description](#) to complete this component of the template.

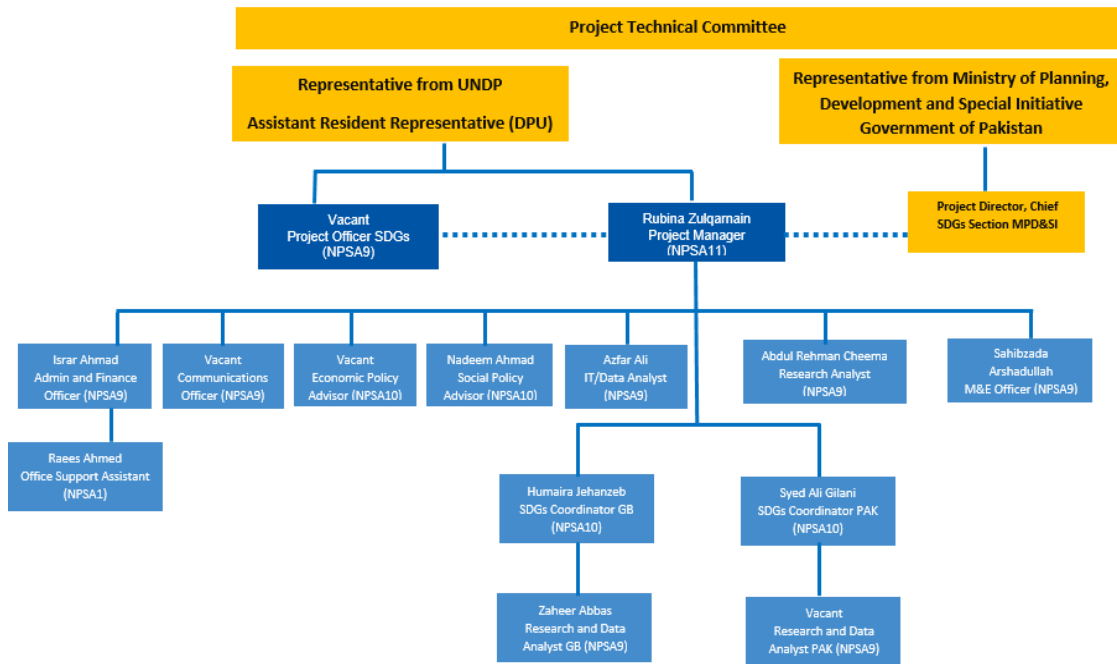
Use the diagram below for the composition of the Project Board.

Suggested sub-headings in this component may include:

- results of capacity assessment of implementing partner
- UNDP Support Services (if any)
- collaborative arrangements with related projects (if any)
- prior obligations and prerequisites
- a brief description/summary of the inputs to be provided by all partners
- audit arrangements
- agreement on intellectual property rights and use of logo on the project’s deliverables

National Initiative for SDGs (00097681

Organogram 2023



VI. Planning, Monitoring and Reporting

Planning 2023 & Reporting 2022		
Timeline / Target Date	Activity	Primary Responsibility
Annual Workplan 2022		
	Projects create AWP 2020 in MS Word template (Excel is okay for Budget Work Plan (1st matrix)) and send both Word and Excel files to Programme Officer for review (AWP draft developed in consultation with partners)	Project Managers (CTA/CTS/NPM, etc.)
	ARRs circulate draft AWP to Heads of MSU, Procurement, HR, Finance, Operations Manager and DRR for their review, ccother 3ARRs for their information and synergy	ARRs
	DRR hold draft AWP internal review meetings. Heads of MSU, Procurement, HR, Finance, and Operations Manager will provide verbal feedback or seek clarification to ARR and Project Managers.	DRR/MSU (Required participants are: DRR, Operations Manager, Heads of MSU, HR, Finance, Procurement, plus concerned ARR and Project Manager)
Dec 15-20, 2022	Project schedule Project Steering Committees to:	Project Managers
	<ul style="list-style-type: none"> a) Review of project contribution to results and financial delivery 2019 including progress on Project Quality Assessment b) Review and endorsement of AWP 2022 	
	ARRs submit final AWP 2020 (which incorporated feedback from the meetings above) to DRR for final review and signature	ARRs
	Once AWP signed, 2020 AWP budgets and targets are uploaded in ATLAS including achievements against 2018 targets	Projects

VII. Legal Context

This document together with the CPAP signed by the Government and UNDP which is incorporated by reference, constitute together the instrument envisaged and defined in the [Supplemental Provisions](#) to the Project attached hereto and forming an integral part hereof, as “the Project Document”

Alternative B [where the Implementing Partner is UNDP (DIM), the UN, a fund/programme of the UN, or a UN agency]

[UNDP] as the Implementing Partner shall comply with the policies, procedures and practices of the United Nations safety and security management system.

[UNDP] agrees to undertake all reasonable efforts to ensure that none of the [project funds]¹ [UNDP funds received pursuant to the Project Document]² are used to provide support to individuals or entities associated with terrorism and that the recipients of any amounts provided by UNDP hereunder do not appear on the list maintained by the Security Council Committee established pursuant to resolution 1267 (1999). The list can be accessed via http://www.un.org/sc/committees/1267/aq_sanctions_list.shtml. This provision must be included in all sub-contracts or sub-agreements entered into under this Project Document.

¹ To be used where UNDP is the Implementing Partner

² To be used where the UN, a UN fund/programme or a specialized agency is the Implementing Partner.

**OFFLINE RISK LOG**(see [Deliverable Description](#) for the Risk Log regarding its purpose and use)

Project Title: National Initiative for SDGs					Project ID: 00093481	Date:				
#	Description	Date Identified	Type	Impact & Probability	Countermeasures / Mngt response	Owner	Submitted, updated by	Last Update	Status	
1	If the statistical reports produced by the project are not in line with government narrative then the government will not endorse the publication and the project will not achieve the desired results and mainstreaming of SDGs in policies would be difficult.	No specific date	Political, strategic	Government may refuse to endorse UNDP's publication and research work in which case positive impact on evidence-based research is reduced. P=3 Impact=4	Close coordination and consultation with the GoP at every stage of project	Project Manager	Project Manger	October 21	On Going	
2	If there is lack of capacity of required experts or unavailability of key researchers, then the delivery of projects will get delayed and the project will not be completed in time	No specific date	Other: Staffing	Unavailability of subject experts in areas where technical expertise is limited may delay project activities. P=2 Impact=3	Developing partnerships with international institutes and/or experts when delays are prolonged	Project Manager	Project Manger	October 21	On Going	
3	If government changes as a result of political crisis then the focal persons will change and the project activities will be effected thus causing delays in achieving results and overall delivery of project	No specified date	Political	Consistent Political will and policies P=4 Impact=3	Reschedule project activities including; meetings, training, consultations and capacity building initiatives	Project Manager	Project Manger	October 21	On Going	
4	If the funds to project are not timely released then the project activities may get delayed and the project will not be completed in time.	No specific date	Financial	Unavailability of Project funds will hamper implementation of AWP 2022 P=4 Impact=4	Close/ timely coordination and follow up with Planning & Development Department and Provincial Technical/Steering Committee for release of funds.	UNDP & DPU	Project Manger	October 21	On Going	
5	If there is occurrence of natural hazards such as; flooding, earthquakes, storms and others then it would lead to diversion of resources and the timely implementation of activities will be delayed.	No Specified date	Environmental	Frequency of climate related natural disasters has increased both in frequency and intensity in Pakistan over the last few years. Impact=3	Revising project work plan to accommodate few policy interventions related to crisis management. Apart from this the Unit may keep close coordination/consultation with the GoKP at every stage of the emergency, be it provision of Technical Assistance, setting of the priorities or releases of finances to the Unit.	Project Manager	Project Manger	October 21	On Going	